

1H 2026

Results Presentation

Riyadh, 3 August 2026

Agenda

1H 2026 Results Presentation

1 Key Milestones in 1H 2026

2 Investment Thesis

3 Financial Performance

4 Outlook and Guidance

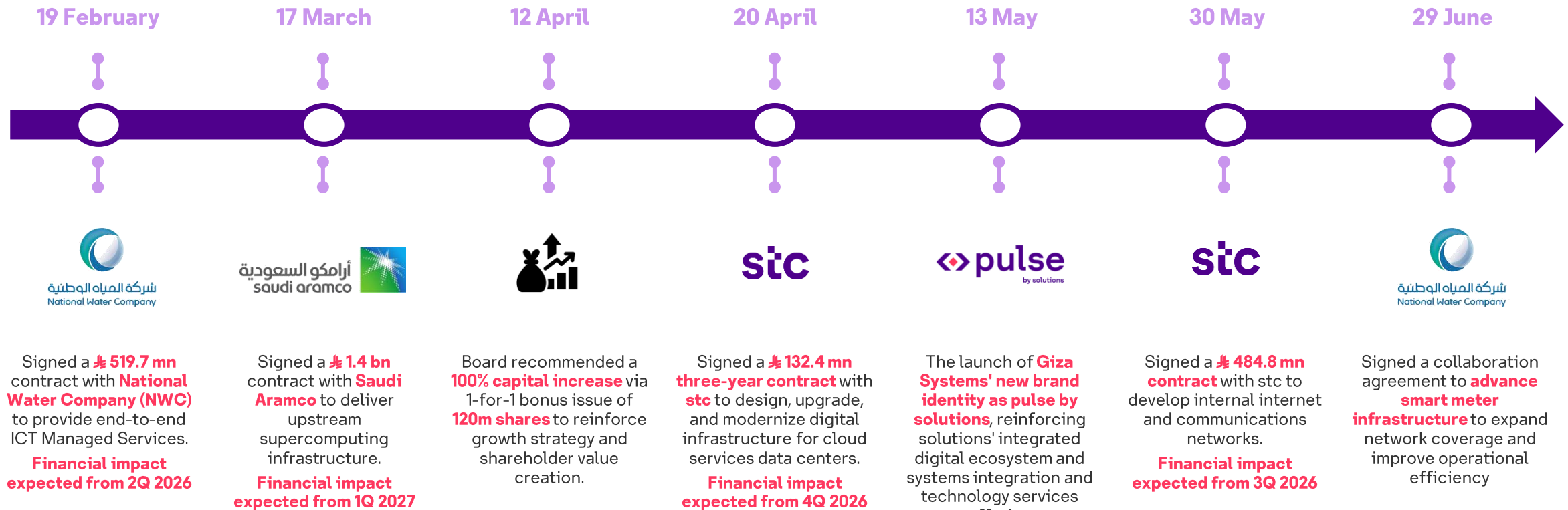
5 Contact details

6 Q&A

1 Key Milestones in 1H 2026

Key Milestones in 2026 YtD

solutions strengthened its capital base, secured major strategic contracts, and launched pulse by solutions YtD — reinforcing growth momentum across KSA's IT sector



2 Investment Thesis

Investment Thesis

solutions offers a unique combination of market leadership, superior returns and resilient cash generation

1 Dominant market position in IT services

Market leader in IT services in the Kingdom of Saudi Arabia, according to IDC

#1

IT services
provider in KSA

2 Strong backlog & revenue visibility

Large diversified backlog, reflecting strong demand and high win rates in KSA's IT market

SR14.5 bn

Consolidated
backlog as of 2Q26

3 Superior returns above cost of capital

ROIC consistently ahead of WACC, driven by a high-quality, capital-efficient business model

>30%

L5Y avg. ROIC¹

4 Strong & resilient profitability

Resilient margins driven by operational leverage, a diversified service mix and disciplined cost management

16%

L5Y avg.
EBITDA margin

5 Asset-light, capital-efficient model

Minimal capex requirements allow the business to convert a high share of earnings into free cash flow

1.7%

L5Y avg. Capex
Intensity

6 Strong through-the-cycle FCF generation

Strong cash flow generation is sufficient to fund organic growth, value-added M&A and deliver returns to shareholders

67%

L5Y avg. FCF
Conversion²

7 Robust balance sheet and net cash

Provides flexibility for growth investments and downside protection

(1.4x)

L5Y avg. Net
Cash / EBITDA

8 Attractive and sustainable dividends

Strong earnings and cash generation support consistent shareholder distributions

62%

L5Y avg. DPR³

L5Y implies FY21 – FY25

L5Y implies FY21 – FY25

¹ - ROIC is calculated as EBIT / Invested Capital (Net Working Capital + PPE + Goodwill + Other Operating Assets)

² - FCF conversion = FCF / EBITDA

³ - Dividend Payout Ratio (DPR) is calculated based on shares eligible for dividend distribution

3 Financial Performance

A person wearing a white thobe is walking down a long, brightly lit aisle in a server room. The aisle is flanked by rows of server racks on both sides. The person is holding a laptop and looking at it. The ceiling is high and has a complex, geometric pattern. The floor is light-colored and reflective. The overall atmosphere is clean and modern.

solutions 1H 2026 Financial Dashboard

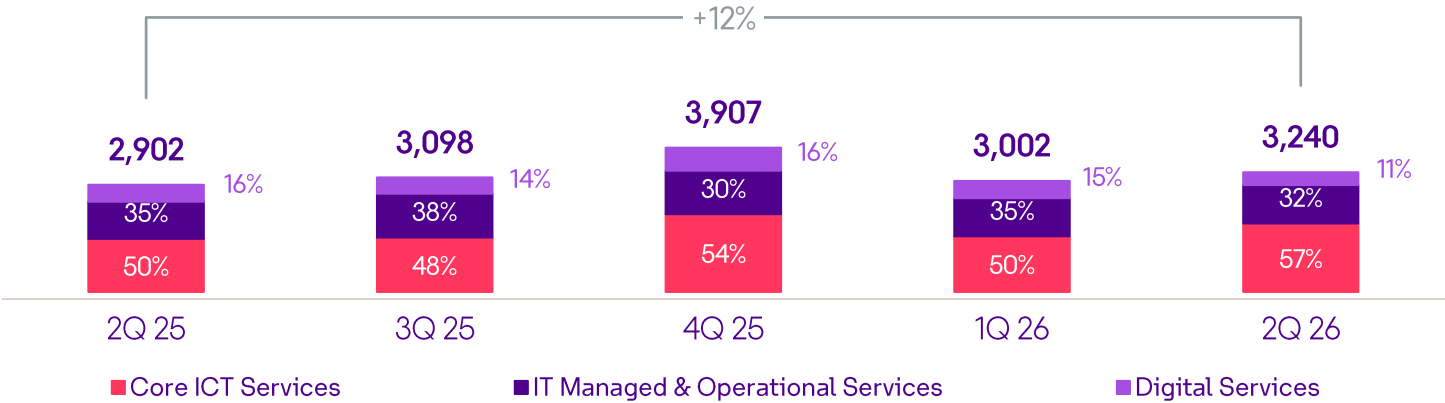
Revenue growth and opex savings supported EBITDA growth, while improved working capital drove positive free cash flow

REVENUE & PROFITABILITY	MARGIN ANALYSIS	INVESTMENT & CASH GENERATION	SHAREHOLDER RETURNS
Revenue ₪6,243 mn ▲ +9% YoY	GP Margin 22.0% ▼ -22 bps YoY	Capex ₪90 mn ▲ +4% YoY	ROIC 35.1% ▼ -170 bps YoY
EBITDA ₪1,089mn ▲ +12% YoY	EBITDA Margin 17.4% ▲ +51 bps YoY	Capex Intensity 1.4% ▼ -7 bps YoY	ROAE 42.3% ▼ -455 bps YoY
Net profit ₪824 mn ▲ +2% YoY	NP Margin 13.2% ▼ -90 bps YoY	Free Cash Flow ₪315 mn ▲ n/m YoY	FCF Conversion 28.9% ▲ n/m YoY

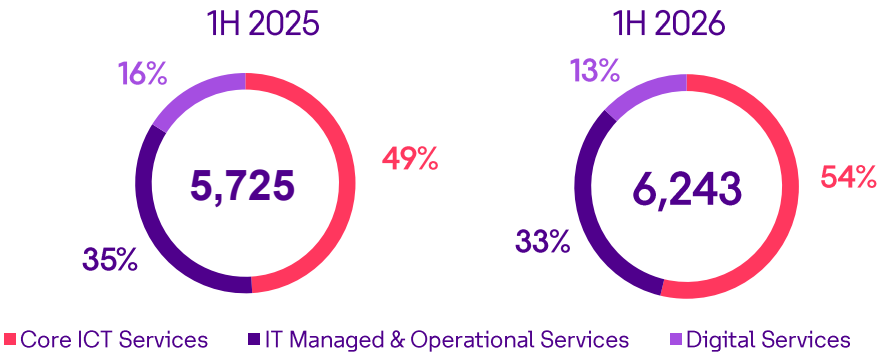
Revenue Trend and Breakdown by Business Segment

Group’s revenue growth accelerated to 9% YoY in 1H26, driven by Core ICT Services

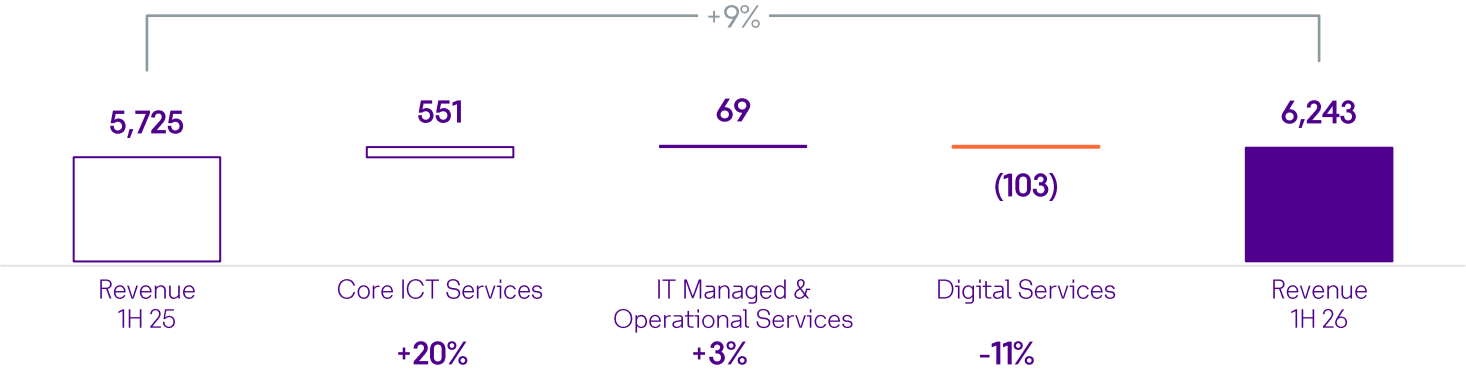
Revenue by Business Segment (₹ mn)*



Revenue Composition (by Business Segment)



Revenue Movement YoY (₹ mn)



Management Commentary

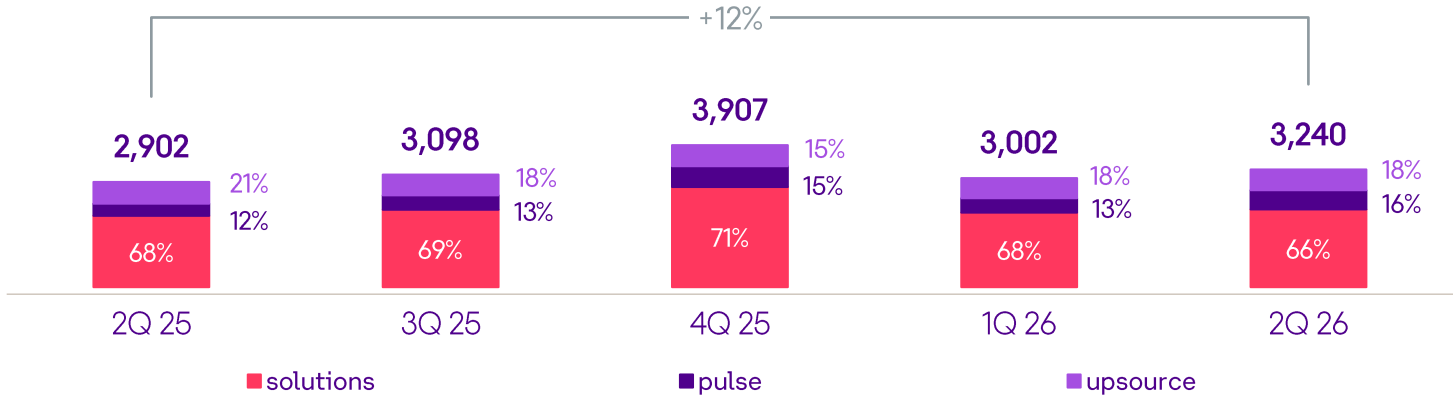
- Group revenue grew 9% YoY to ₹ 6.2bn in 1H26, supported by accelerated execution & monetization of projects secured during 2025 and early 2026.
- Core ICT Services remained the largest segment and key growth driver (+20% YoY), driven by stronger delivery momentum across existing projects.
- IT Managed & Operational Services grew 3% YoY, while Digital Services declined 11% YoY reflecting timing of project execution.

* Totals may not be equal to 100% due to rounding

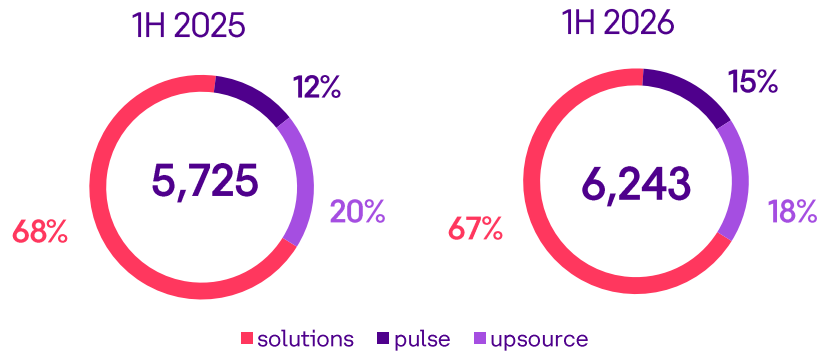
Revenue Breakdown by Entity

pulse by solutions (rebranded Giza) was the main growth driver in 1H26 across the Group’s entities

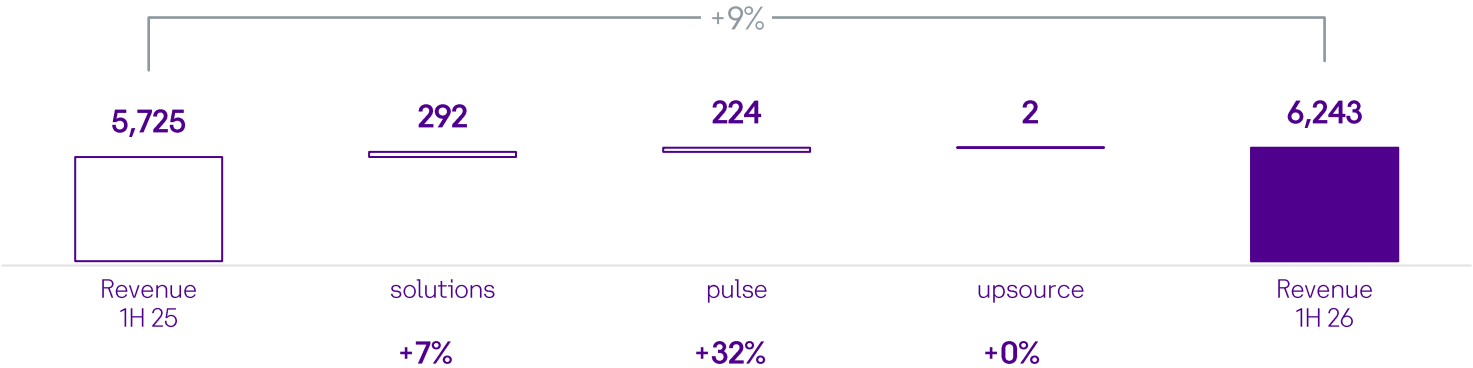
Revenue Breakdown by Entity (﷼ mn)*



Revenue Composition (by Entity)



Revenue Movement YoY (﷼ mn)



Management Commentary

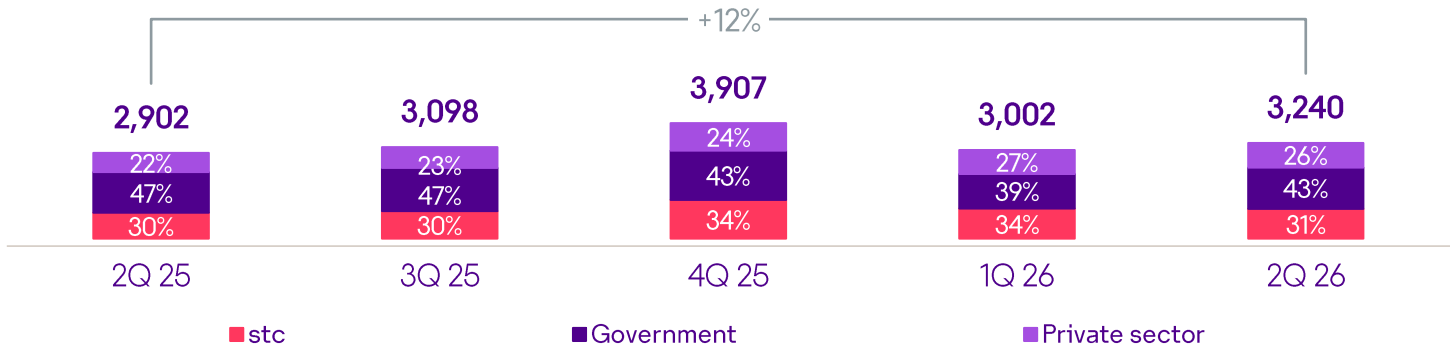
- solutions revenue grew 7% YoY, supported by continued project execution and backlog conversion.
- pulse revenue grew 32% YoY, driven by accelerated milestone delivery across major entities in KSA and North Africa.
- upsource revenue remained broadly stable YoY in 1H26, with 2Q performance affected by a high share of projects in the ramp-up phase.

All numbers are presented after intercompany eliminations
* Totals may not be equal to 100% due to rounding.

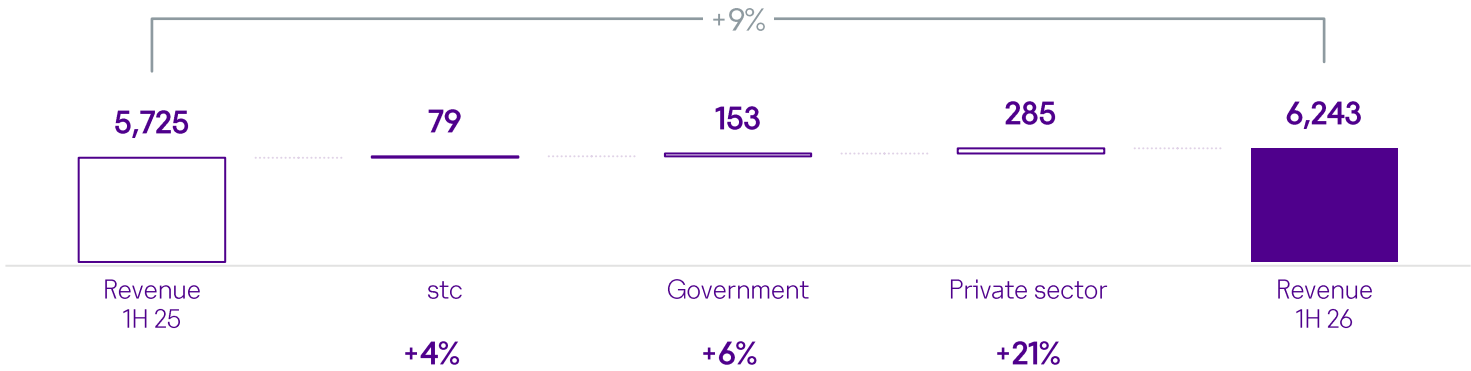
Revenue Breakdown by Customer Type

The Group recorded strong revenue contributions from all customer segments in 1H26

Revenue Breakdown by Customer Type (AED mn)*

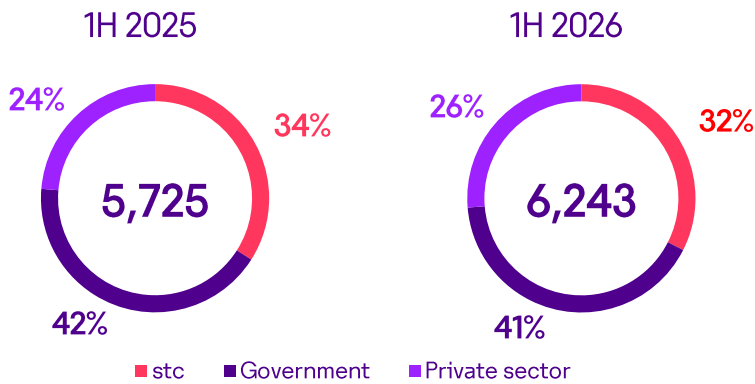


Revenue Movement YoY (AED mn)



* Totals may not be equal to 100% due to rounding

Revenue Composition (by Channel)*



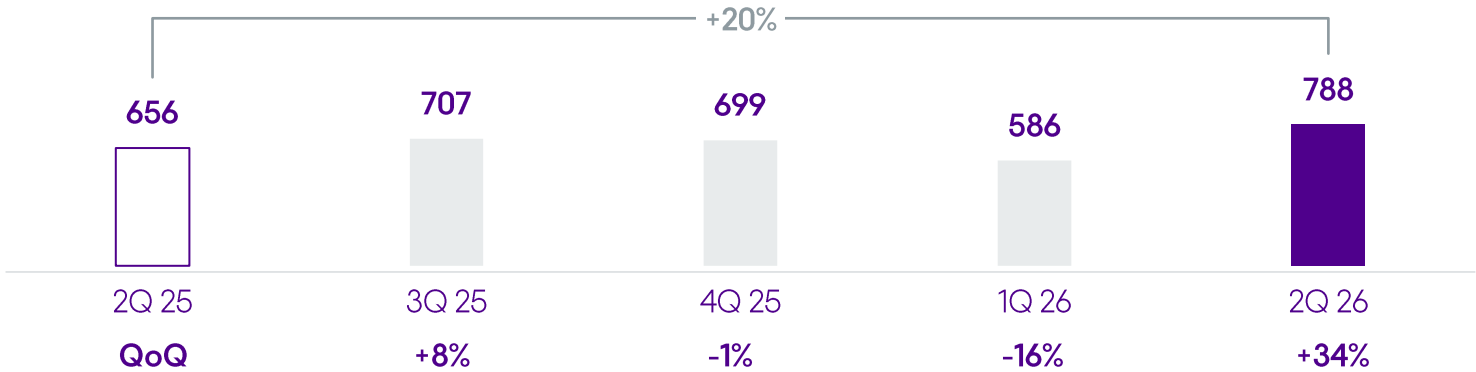
Management Commentary

- Revenue remained diversified across customer groups, with Government remaining the largest contributor to 1H26 revenue and growing 6% YoY.
- stc revenue grew 4% YoY, with 2Q26 performance supported by projects progressing into more advanced execution phases.
- Private sector revenue grew 21% YoY, driven by strong execution, successful delivery of ongoing projects and new project wins.

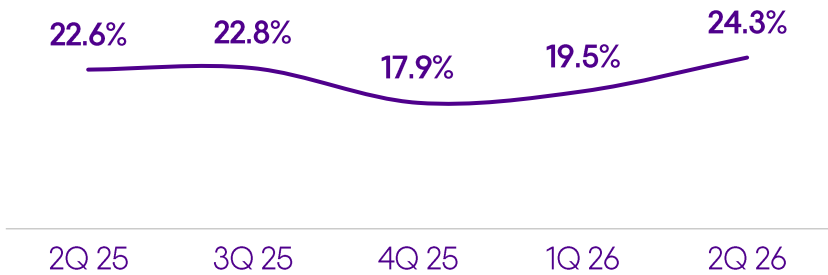
Profitability - Gross Profit Performance

Gross margin recovered in 2Q26, reflecting project mix and timing of milestone delivery

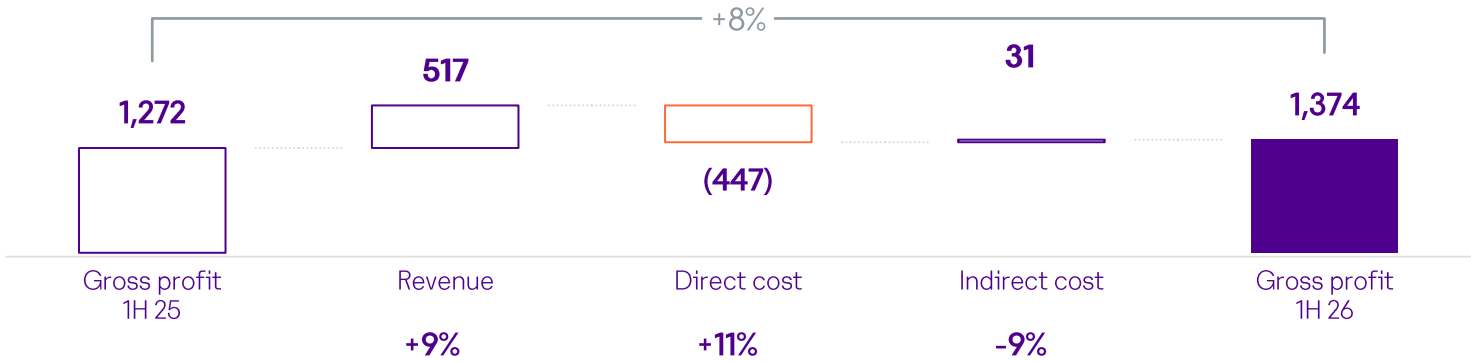
Gross Profit Trend (£ mn)



Gross Profit Margin (%)



Gross Profit Movement (£ mn)*



Management Commentary

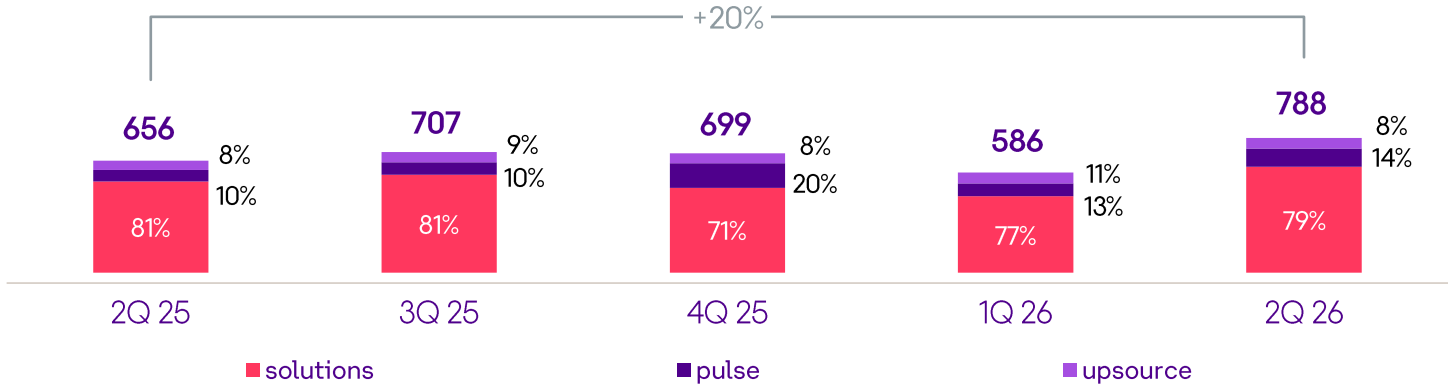
- Gross profit rose 8% YoY in 1H26, with gross margin slightly down YoY due to project mix.
- 2Q26 gross margin improved to 24.3%, supported by project execution timing and recognition of higher-margin project milestones.
- Overall, gross margin performance remains within the historical range, with slight variations attributable to project mix and milestone delivery timing.

* Totals may not add up exactly due to rounding

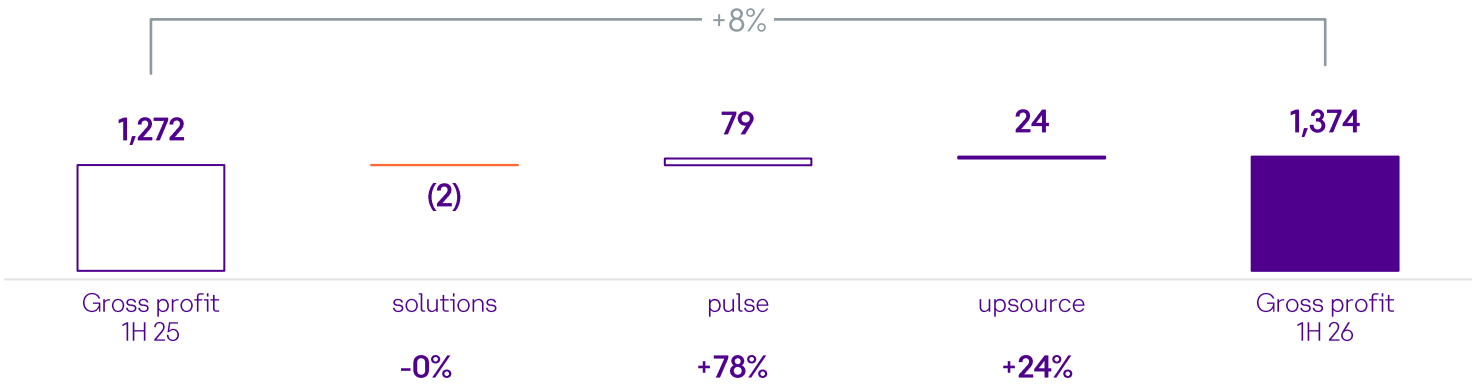
Profitability - Gross Profit Drivers

pulse generated the biggest gross profit gains fueled by revenue growth and strong margins

Gross Profit Breakdown by Entity (₹ mn) *

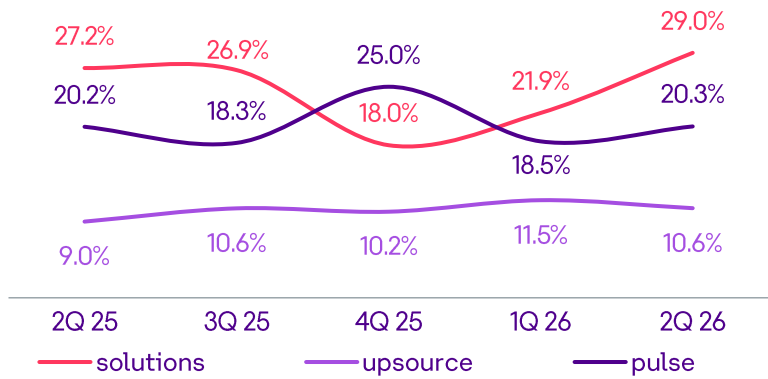


Gross Profit Movement YoY (₹ mn) *



* Totals may not add up exactly due to rounding

Gross profit margin by Entity



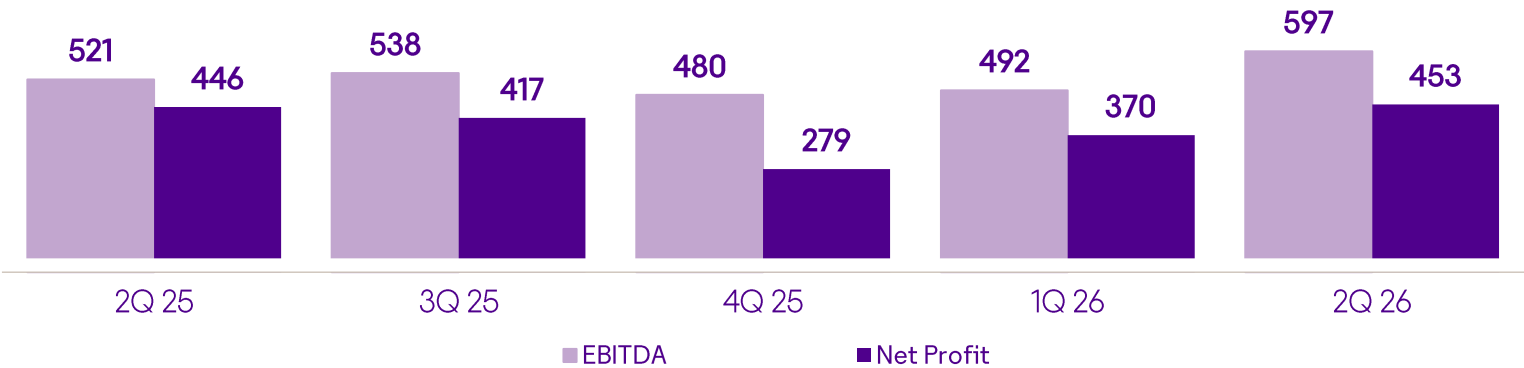
Management Commentary

- solutions standalone remained the largest gross profit contributor, supported by its scale and 2Q26 margin recovery.
- pulse generated the largest YoY gross profit increase, supported by strong revenue growth and stable margins.
- upsourse gross margin improved YoY in 1H26, supported by cost controls and HRDF rebates.

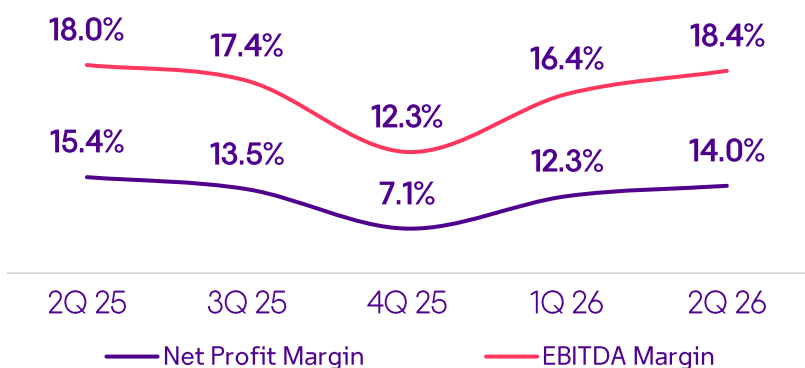
Profitability - EBITDA and Net Profit

Revenue growth and opex savings supported EBITDA growth, while net profit reflected higher non-operating expenses

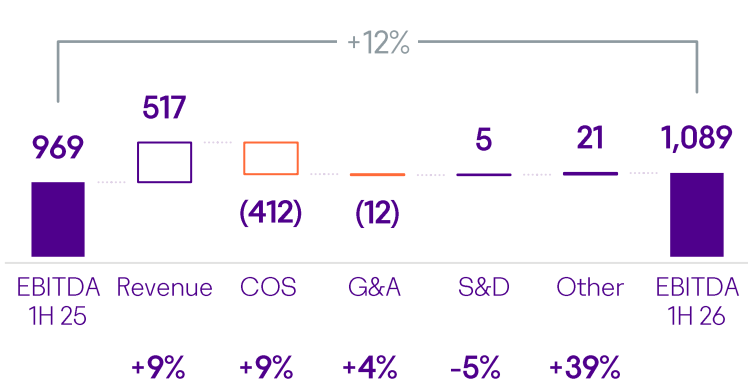
EBITDA & Net Profit Trend (₹ mn)



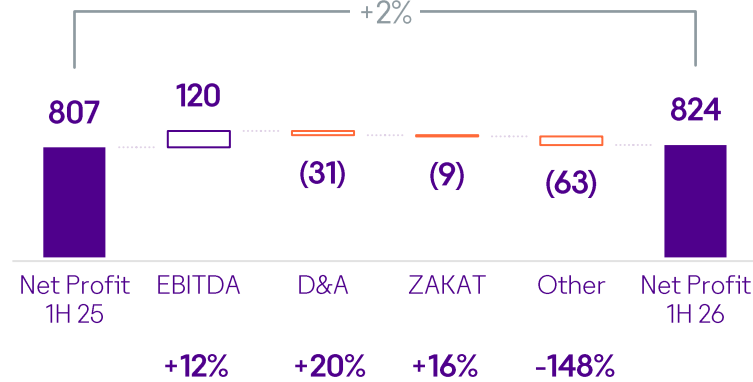
EBITDA & Net Profit Margins (%)



EBITDA Movement YoY (₹ mn)*



Net Profit Movement YoY (₹ mn)*



Management Commentary

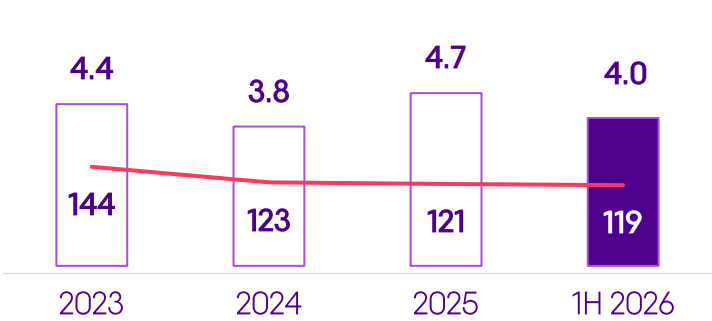
- EBITDA increased 12% YoY to ₹ 1.1bn in 1H26, supported by revenue growth and cost savings.
- Opex normalized in 2Q26 following non-recurring savings in 1Q26, although management continues to pursue efficiency improvements.
- Net profit grew 2% YoY to ₹ 824mn in 1H26, as EBITDA growth was partly offset by higher D&A, Zakat, lower finance income and an FX loss.

* Totals may not add up exactly due to rounding

Balance Sheet - Working Capital

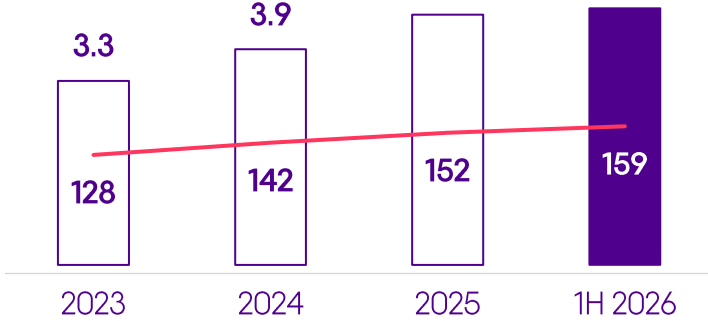
Working capital improved, supported by reduced receivable days and optimized supplier payment terms

Accounts Receivable (₪ bn)



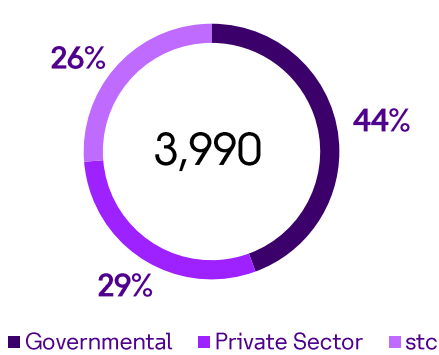
Accounts receivable Days Receivables Outstanding

Accounts Payable (₪ bn)

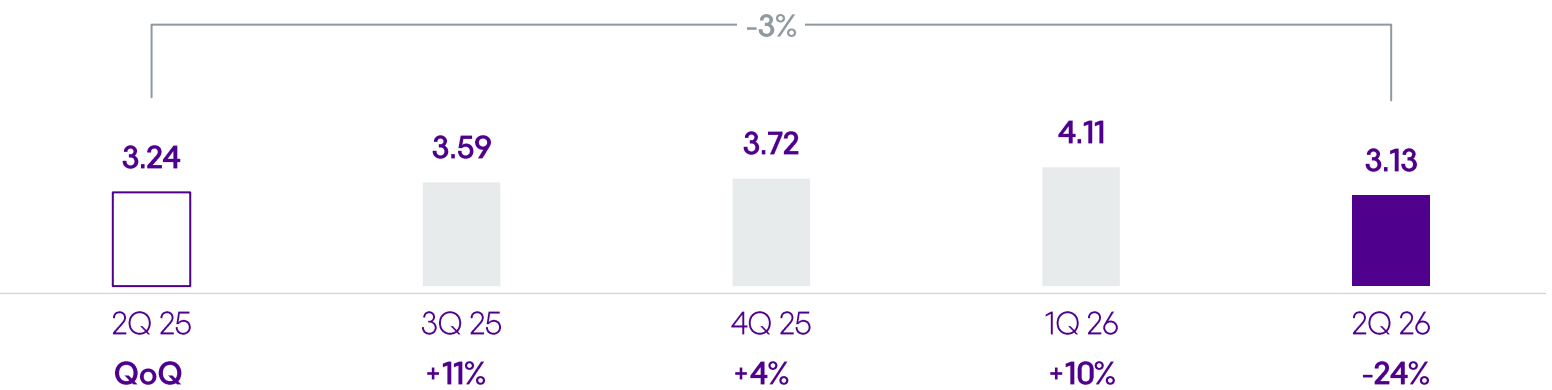


Accounts payable Days Payable Outstanding

Accounts Receivable Mix, 1H26 (%) *



Working Capital Performance (₪ bn)



Working Capital = Current Assets - Current Liabilities

* Totals may not be equal to 100% due to rounding

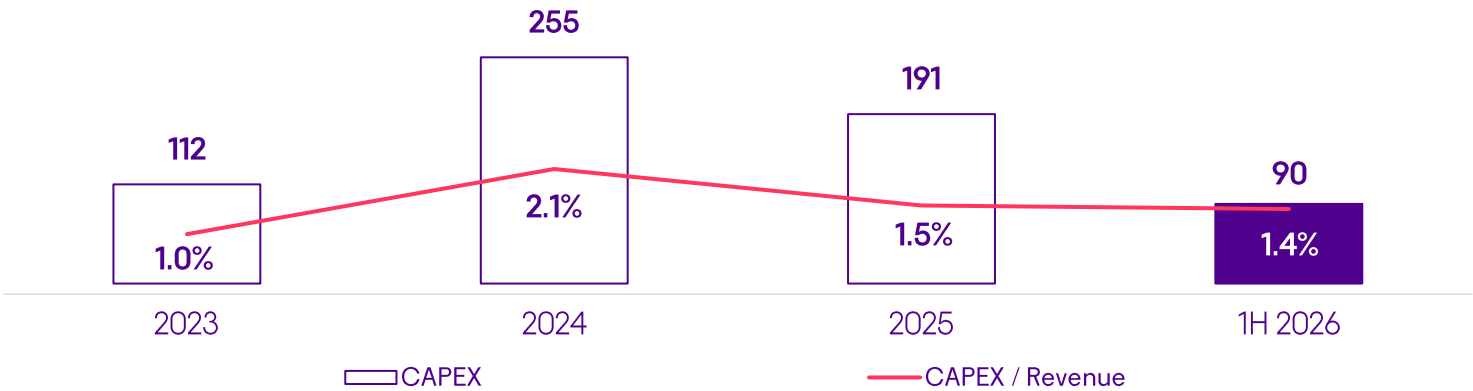
Management Commentary

- Receivable days decreased to 119 days in 1H26 from 122 days in 1Q26, reflecting improved collections and strong payment discipline.
- Payable days increased to 159 days, reflecting continued optimization of supplier payment terms.
- Working capital fell 3% YoY to ₪ 3.1bn, supported by reduced receivables and extended payables.

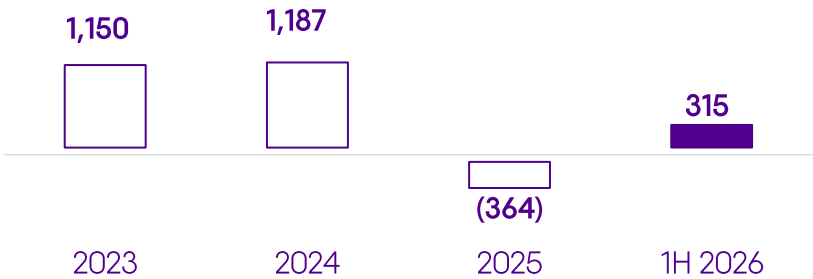
Cash Flow Generation

Positive free cash flow in 1H26 supported by EBITDA growth, working capital improvements and light capex requirements

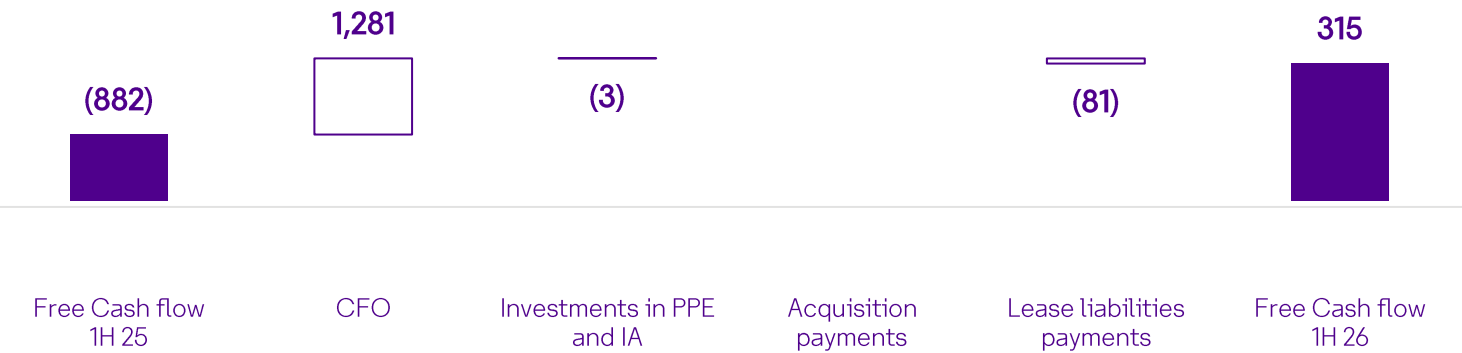
Capital Expenditures (₹ mn)*



Free Cash Flow (₹ mn)



Free Cash Flow Movement (₹ mn)**



Management Commentary

- FCF reached ₹ 315mn in 1H26, supported by positive OCF and limited capex requirements.
- Reduced receivables and optimized payables were partly offset by higher contract assets and prepayments, reflecting timing differences between project execution, billing and cash collection.
- Net cash movement reflected working capital timing and dividend payments, rather than a change in the capital structure strategy.

* The chart is provided for organic CAPEX

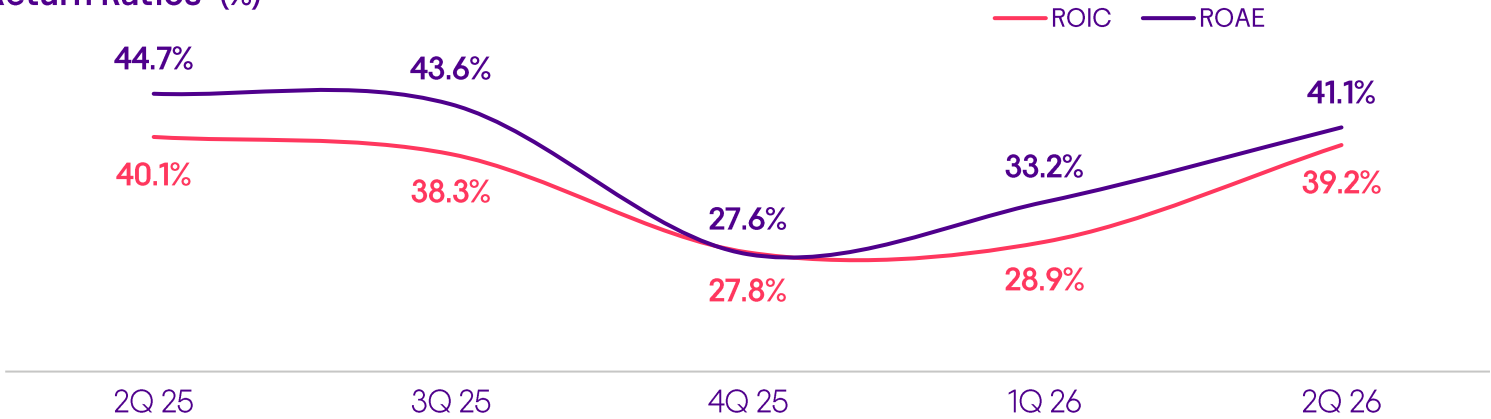
** Totals may not add up exactly due to rounding

Free Cash Flow= CFO- CAPEX - Lease liabilities payments – Payment for acquisition of subsidiary

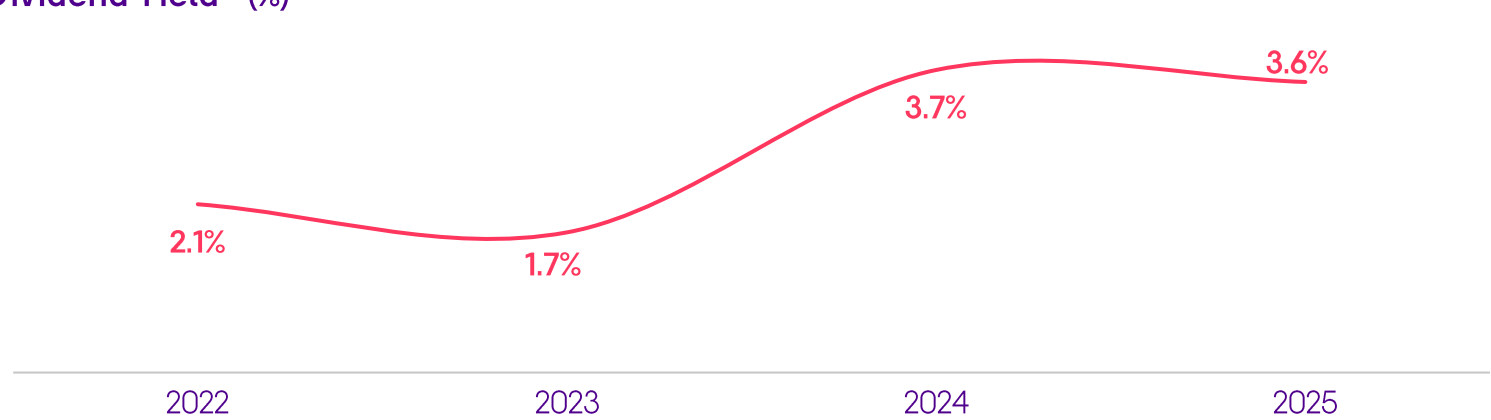
Returns and Dividends

High returns and sustainable dividends

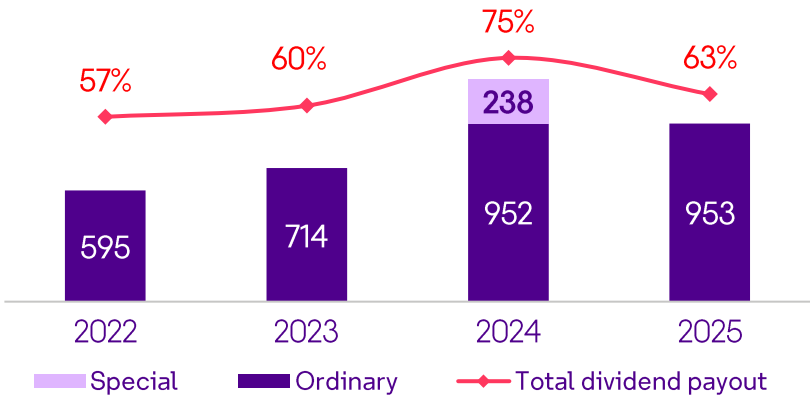
Return Ratios* (%)



Dividend Yield** (%)



Dividends (₹ mn)



Management Commentary

- ROIC remained strong at 35.1% in 1H26, supported by solutions’ asset-light business model and disciplined capital allocation.
- The capex-light model continues to support attractive cash generation and shareholder distributions.
- The company paid ₹ 8 DPS for FY25 in June 2026, implying a dividend payout of 63% of FY25 net profit.

* ROIC = EBIT / Invested Capital (Net Working Capital + PPE + Goodwill + Other Operating Assets); ROAE= Net income /Average Total Equity

** Dividend yield is calculated based on the share price as of end of each year

4 Outlook & Guidance

Outlook and Guidance

solutions reiterates its guidance for 2026

	1H 2026 Results	FY 2026 Guidance
Revenue Growth	9%	6%-8%
EBITDA Margin	17.4%	14%-16%
Capex Intensity	1.4%	2%-3%

5 Contact Details

IR Contact Details

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Shukran!

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